

Attendance

Board Members <i>Public Members</i>	Carolyn Graham, Chair	Annette Trimbee, President and Vice-Chancellor
	Linda Banister (<i>virtual</i>)	Victor Cui
	Reg Joseph	Julian Martin
	Cynthia Onyegbula	John Stelter
<i>Chancellor</i>	Anthony Fields	
<i>Academic Staff Members</i>	Lucio Gelmini	Rafat Alam
<i>Non-Academic Staff Member</i>	Nina Delling	
<i>Alumni Representatives</i>	Scott Kashuba	Tracy Sopkow
<i>Student Members</i>	Gabriel Ambutong	
Resource Members	Craig Monk, Provost & Vice-President, Academic	
	Maureen Lomas, Vice-President Finance and Administration & CFO	
	Lara McClelland, Vice-President University Relations	
	Jason Fung, General Counsel	
Office of University Governance	Sumiko Yip, University Secretary	
	Marco Turlione, Governance Officer, and Recording Secretary	
	Agata Lewandowski, Governance Coordinator	
	Christian Zukowski, Governance Coordinator	
Absent with Regrets	Sandra Haskins	Abby Beka
	Adam Guiney	

PRESENTER / GUEST FOR AGENDA ITEM

Role	Name	Agenda Item
Presenter	Sally Banek	2.7.1 – Tuition and Fees for 2024/25
Guest	Jason Cobb	N/A
Guest	Craig Kuziemy	N/A
Guest	Kevin Fitzgerald	N/A

MINUTES: OPEN SESSION

#	Item
0.0	Land Acknowledgement
	C. Graham provided a Land Acknowledgement.
1.0	Call to Order
	The Chair called the meeting to order at 4:00 pm, noting that quorum was present.
1.1	Declaration of Conflicts of Interest and Commitment (Real, Potential or Perceived)
	No conflicts were declared.

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#	Item
1.2	<p>Open and Consent Agenda (MOTION)</p> <p>MOTION #BOG-01-12-07-2023/24: Moved by J. Martin and seconded that the Board of Governors approve the open and consent agenda as presented.</p> <p>Motion Carried.</p> <p>*The consent agenda included the minutes from the October 12, 2023, meeting, the revised Policy Document Framework, and the revised Establishing University Policy Documents Policy, for approval; and, the SAMU Audit Financial Statements and the Board Correspondence Report, for information.</p> <p>Discussion occurred:</p> <ul style="list-style-type: none"> • The SAMU Audited Financial Statements are brought forward for information and relate to Post-Secondary Learning Act requirements. • The Board sets the high-level strategic direction for the University and documents, such as standards, enable program areas with technical expertise to operationalize the strategic direction set by the Board.
2.0	Reports
2.1	<p>Board Chair's Report</p> <p>C. Graham reported on the following:</p> <ul style="list-style-type: none"> • Congratulated C. Monk on his re-appointment as Provost & Vice-President, Academic and noted that MacEwan will benefit from his continued leadership. • The recent State of the University provided an opportunity for MacEwan to report to the University and its external communities. • Board Chair led a session on governance for SAMU's Student Council. • Thanked the governors for attending Fall Convocation in November. The ceremony and celebration lunch provided governors with the opportunity to connect with student award recipients. • Encouraged governors to consider Honorary Doctorate nominations. • The Chancellor Speaker Series with Dr. Jeffrey Turnbull's provided the MacEwan community with a thought-provoking lecture on equitable health. • The Premier and Minister's visit had a great turnout from governors and community leaders. The event highlighted MacEwan's commitment to creating the opportunities and conditions for the success of students.
2.2	<p>President's Report</p> <p>A. Trimbee reported on the following:</p> <ul style="list-style-type: none"> • Congratulated C. Monk on his reappointment and thanked all of those involved in the reappointment process. • Announced that the Campus Alberta Quality Council has granted audit status to MacEwan. Audit status provides MacEwan greater control over how program reviews and audits are completed.

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	<ul style="list-style-type: none"> Identified that the Registrar anticipates that MacEwan will reach 13,500 Full Load Equivalents in the 2023/24 academic year. Acknowledges that a major donor to MacEwan passed away recently and reflected that MacEwan is a significant part of many donors' lives. Celebrated the work done by the late Lucille Mazo to establish the Earth Common as a space for students to publish academic work. MacEwan's hiring and academic tenure efforts continue as a search is underway for a new Registrar and Associate Vice-President, Strategic Enrolment Management. Celebrated the recent recognition of the MacEwan University Health Centre and noted the pride and collaborative effort of the clinic staff and community.
2.3	General Faculties Council Report
	A. Trimbee reported on the following: <ul style="list-style-type: none"> The Bachelor of Science Action Plan was approved as part of the regular program review process. Noted an emphasis on improving student and faculty experience. The Academic Standing Policy was revised to update rules relating to the impact of pass/fail courses on academic standing. GFC also received a presentation on institutional budget planning and identified that a common concern from the GFC relates to funding for scholarly activity.
2.4	Audit and Risk Committee Chair's Report
	J. Stelter reported on the following: <ul style="list-style-type: none"> The Committee approved the minutes from the previous meeting.
2.5	Governance and Human Resources Committee Chair's Report
	T. Sopkow reported on the following: <ul style="list-style-type: none"> The Committee recommended the approval of the updated Policy Document Framework, Establishing University Policy Documents Policy, and Board Bylaws.
	T. Sopkow reported on the following:
2.5.1	Board of Governors Bylaws Update (MOTION)
	MOTION #BOG-02-12-07-2023/24: Moved by R. Alam and seconded that the Board of Governors approve the revised Board of Governors Bylaws. Motion Carried.
	T. Sopkow presented the item. Highlights included: <ul style="list-style-type: none"> Proposed changes allow alumni members to be appointed as Board Vice-Chair. This aligns with past changes that allow alumni members to serve as committee chairs. Changes also clarify the Board's voting structure to be on the basis of members present and voting. Members attending virtually count as present.
2.6	Foundation Board of Directors' Report
	C. Graham reported on the following:

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	<ul style="list-style-type: none"> The Board of Directors received quarterly alumni & development and financial reports for the Foundation. Approved the return-on-investment methodology that will be used for the Foundation moving forward.
2.7	Finance, Property, and Investment Committee Chair's Report C. Graham reported on the following: <ul style="list-style-type: none"> The Committee recommended a tuition and fee proposal for Board consideration.
2.7.1	Tuition and Fees for 2024/25 (MOTION) MOTION#BOG-03-12-07-2023/24: Moved by L. Gelmini and seconded that the Board of Governors approve the 2024/25 tuition and fees as follows: <ul style="list-style-type: none"> 2% tuition increase on domestic enrolment. 2% tuition increase to international enrolment. No change to mandatory non-instructional fees. Motion Carried. G. Ambutong opposed. C. Monk and M. Lomas presented the item. Highlights included: <ul style="list-style-type: none"> MacEwan is required to operate within Ministry guidelines for domestic tuition. Recommending a 2% increase to domestic and international tuition was evaluated on the basis of cost pressures faced by MacEwan. Seen to align with the cost-of-living increase. While tuition has grown, MacEwan has not utilized exceptional tuition increases and has not grown at the rate of comparator institutions. International tuition must be evaluated each year. The current recommendation to align international tuition with domestic represents a genuine effort to respond to affordability concerns. MacEwan's international tuition is generally on par with other post-secondary institutions but may fall on the higher end for shorter programs. The proposed increase translates to an approximately \$70 increase per term. Freezing Mandatory Non-Instructional Fees for two consecutive years demonstrates MacEwan's commitment and best effort to mitigate impacts on students. The subsidization is approximately \$2 million. Assuming the provincial government's operating grant is likely to remain at the current level. Not recommending any increases to residence fees. Concern among students that any increase may make education inaccessible. Students are struggling to pay basic day-to-day expenses and there is a growing concern about the mental health impacts of financial stress. Consideration should be given to how tuition increases and MNIF freezes are communicated to students.

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2.8	<p>Strategy and Stakeholder Relations Committee Chair's Report</p> <p>R. Joseph reported on the following:</p> <ul style="list-style-type: none"> • The Committee discussed advancement and fundraising at MacEwan and considered the opportunity to combine impact on community with the relationships MacEwan has. • There is an opportunity to bring external members to help identify an approach. Terms of reference will be brought to establish a working group along with names for potential external members. The board expressed interest in seeing general principles, such as sustainable relationships, included in the terms of reference. • Historically, MacEwan's focus has prioritized one-time donations. Moving forward, the intent is to create ongoing relationships. • Future reports will highlight successes in donation efforts and impact.
3.0	Adjournment of Open Session
	The Chair adjourned the meeting at 5:08 pm.