

ATTENDANCE

Members	Scott Kashuba (Chair); Annettee Trimbee; Brittany Baltimore; Linda Banister; Victor Cui; Sandra Haskins; Martin Kennedy; Reg Joseph; Cynthia Onyegbula; Julian Martin; John Stelter; Gary Mar; Murli Muralidharan; Rafat Alam; Tracy Sopkow; Tim Barker; Nathan Poon; Andrei Santiago;
Resources	Craig Monk; Maureen Powers-Lomas; Lara McClelland; Jason Fung
Secretariat	Sumiko Yip; Leah Stock; Christian Zukowski
Guests	Daphne Alexis; Meagan Auer; David Danto; Julie Green; Craig Kuziemy; Chandelle Rimmer; Sally Banek; Christy Raymond; Allison Drew-Hassling; Ed Lorkovic; Richard Perlow
Regrets	Gary Mar; Brittany Baltimore

MINUTES

0.0 Land Acknowledgement

The Chair provided a land acknowledgement.

Indigenous Invocation

Knowledge Keeper Tom Snow provided the indigenous invocation.

1.0 Call to Order

The Chair called the Open Session to order at 4:00 pm, noting that quorum was present.

1.1 Declaration of Conflicts of Interest and Commitment (Real, Potential or Perceived)

No conflicts were declared.

1.2 Open and Consent Agenda

The Consent Agenda included the adoption of the following motions:

- That the Board of Governors approve the minutes from the open session on May 29, 2025, as presented.
- That the Board of Governors approve the minutes from the open session on June 12, 2025, as presented.
- That the Board of Governors approve the 2025/26 workplans for its standing committees.

The Consent Agenda included the following items for information:

- 2024/25 SAMU Audited Financial Statements

MOTION#BOG-01-10-16-2025/26:

Moved by L. Banister and seconded that the Board of Governors approve the open and consent agenda as presented.

Motion Carried.

2.0 Reports

2.1 Board Chair's Report

The Chair reported on the following:

- The University's 2nd Chancellor, G. Mar, along with M. Muralidharan, N. Poon, and A. Santiago were welcomed as the newest members of the Board of Governors.
- Fall 2025 Convocation is scheduled for November 18, 2025. Details about attendance will be shared with governors in the coming weeks.
- The Chair noted he is looking forward to meeting the Minister during an anticipated visit to MacEwan in the near future.

2.2 President's Report

A. Trimbee reported on the following:

- Welcomed S. Kashuba as Board Chair.
- Noted ongoing affordability efforts, including partnerships with the SAMU Food Pantry, work with developers to support access to affordable housing, and campus-based food initiatives.
- The President recently delivered her State of the University Address, which took the form of a more private, moderated conversation.

2.3 General Faculties Council Report

A. Trimbee reported on the following:

- As part of its annual process, GFC has completed committee appointments.
- In recent years, the University received audit status from the Campus Alberta Quality Council, providing greater autonomy in academic quality assurance processes. Under this framework, the Deputy Provost is responsible for conducting reviews of academic units, with oversight by GFC. These reviews will take place for the first time this year.
- GFC actively involved in the development of new academic programs aligned with industry needs, including a finance major, a sustainability studies certificate, and a post-baccalaureate program in accounting.

2.4 Audit and Risk Committee Chair's Report

J. Stelter reported on the following:

- The Committee approved an updated Information Security Management Policy and recommended the 2025/26 Workplan to the Board of Governors.
- The Committee reviewed its terms of reference and determined that no changes were required.

2.5 Governance and Human Resources Committee Chair's Report

The Chair noted that T. Sopkow sent regrets but had provided a written report.

2.5.1 Sexual Violence Policy

The Chair presented the item.

MOTION#BOG-02-10-16-2025/26:

Moved by L. Banister and seconded that the Board of Governors approve the revised Sexual Violence Policy, as presented.

Motion Carried.

2.6 Foundation Board of Directors' Report

S. Haskins reported on the following:

- The Board of Directors received the Foundation's Q1 financial report, along with the alumni and development report, noting that both are on track and progressing toward their targets.

2.7 Finance, Property and Investment Committee Chair's Report

S. Haskins reported on the following:

- Investment management agreements are standardized across all post-secondary institutions. Administration expressed confidence in the University's ability to meet its targets, noting that the graduate outcome survey target is the least controllable. The upcoming survey cycle will be the first to reflect pandemic impacts. If targets are not met, discussions would occur with the Ministry, and any sector-wide challenges would likely be taken into account.
- A projected deficit of \$900,000 was identified. While not unexpected and reflected in the three-year financial plan, the deficit is largely driven by the creation of new course sections related to enrolment growth and will require closer budget scrutiny.

2.7.1 Letter of Intent: Finance Major

S. Haskins presented the item. Highlights included:

- The letter of intent is first brought to the Board, after which the program proceeds through academic governance and is approved by the Board prior to submission to the Ministry.
- The program is driven by enrolment growth, as both the School of Business and the Bachelor of Commerce have seen increased demand. The Finance Major is expected to advance quickly, given that much of the preparatory work is already complete.
- The program is anticipated to launch in two years. As some courses are already in place, students may begin completing program requirements in the interim.

MOTION#BOG-03-10-16-2025/26:

Moved by R. Joseph and seconded that the Board of Governors approve the Bachelor of Commerce Finance Major Letter of Intent.

Motion Carried.

2.7.2 Letter of Intent: Sustainability Studies Certificate

S. Haskins presented the item. Highlights included:

- This program is currently offered as a non-credit option through the School of Continuing Education. With growing interest, the proposed certificate would transition the program to a credit offering to improve accessibility.

MOTION#BOG-04-10-16-2025/26:

Moved by L. Banister and seconded that the Board of Governors approve the Sustainability Studies Certificate Letter of Intent.

Motion Carried.

2.7.3 Investment Management Agreement: 2025-28 Performance and Transparency Targets

S. Haskins presented the item. Highlights included:

- The administrative expense ratio is currently approximately 8%, and there are no concerns with this level, as an increase to 9% would require shifting roughly \$20 million from the academic budget to administrative costs.

2.8 Strategy and Stakeholder Relations Committee Chair's Report

2.8.1 Strategic Vision Dashboard Measures Update

R. Joseph presented the item. Highlights included:

- The strategic vision sets targets for 2025 and 2030, and the University is continuing to build momentum toward them. Some targets align with investment management agreement metrics, and the overall direction is not expected to change unless there are significant shifts in government requirements.
- The State of the University event garnered positive feedback from community members regarding the University's vision and associated metrics.
- The vision includes a goal of aligning Indigenous faculty representation with Indigenous student enrolment. This is supported through academic cross-appointments in kihêw waciston and the recruitment of faculty with expertise in indigenous knowledge, culture, and ways of being. While progress is being made, challenges remain in identifying Indigenous faculty and securing funding.

3.0 Other Business

No other business was discussed.

4.0 Adjournment of Open Session

The Chair adjourned the Open Session at 5:09 pm.
