## Attendance

Board Members: Public Members	Carolyn Graham, Chair	Annette Trimbee, President and Vice-Chancellor
	Adam Guiney, Vice Chair	Victor Cui
	Sandra Haskins	Reg Joseph
	John Stelter (virtual)	
Chancellor	Anthony Fields	
Academic Staff Members	Lucio Gelmini	René Wells
Non-Academic Staff Member	Nina Delling	
Alumni Representatives	Scott Kashuba	Tracy Sopkow
Student Members	Myles Dykes	Abby Beka
Quorum:	10	
Vice-Presidents:	Craig Monk, Provost & Vice-President, Academic	
	Myrna Khan, Vice-President Univ	ersity Relations
	Maureen Lomas, Vice-President F	inance and Administration & CFO
Resource Members:	Jason Fung, General Counsel	
	Marg Leathem, Chief of Staff	
Office of University	Sumiko Yip, University Secretary	
Governance:	Marco Turlione, Governance Officer and Recording Secretary	
	Kyla Krysko, Governance Coordin	nator
	Ginikachi Ugwuegbu, Governance	Coordinator
Absent, with regrets:	Linda Banister	
	Cameron Barr	
	Julian Martin	
	Jasmine Nuthall	
Guests:	Sarah Alexander	Richard Perlow
	Kevin Fitzgerald	Christy Raymond
	Karen Keiller	Tim Tang
	David McLaughlin	Theresa Vladicka

MINUTES: OPEN SESSION		
#	Item	
0.0	Land Acknowledgement	
1.0	Call to Order	
	The Chair called the meeting to order at 4:01 pm, noting that quorum is present.	
	1.1	Declaration of Conflicts of Interest and Commitment (Real, Potential or Perceived)

	MINUTES: OPEN SESSION				
#	# Item				
		No conflicts were declared.			
	1.2	Approval of Open and Consent Agenda (MOTION)			
		MOTION # 01-12-08-2022/23: Moved by M. Dykes and seconded that the Board of Governors approve the open and consent items as presented.  Motion Carried.			
		*The consent agenda consisted of the SAMU Audited Financial Statements for information and the approval of the Terms of Reference Suite Update, the Board Bylaw Update and the minutes from the meeting on October 13, 2022.			
		• There is no risk in the unrestricted negative million dollars as it is a function of the reporting for the year-end.			
2.0	Rep	orts			
	2.1	Board Chair's Report			
		C. Graham reported on the following:			
		<ul> <li>Welcomed Mr. Victor Cui to the MacEwan University Board of Governors.</li> <li>Noted that fall convocation was great experience and thanked participants.</li> <li>Honorary degree given to Jackie Rae Greening and brought amazing energy to convocation.</li> </ul>			
		<ul> <li>Looking forward to welcoming Maria Ressa to MacEwan when she is able to receive her honorary degree in person.</li> <li>Congratulated staff, faculty, SAMU students on the success of national philanthropy day.</li> </ul>			
		<ul> <li>Highlighted positive experience with President at the SAMU board meeting where they participated in a discussion on governance.</li> <li>Thanked the board in closing out 2022 and of the important work ahead in 2023.</li> <li>Reminded the board to bring forward names for potential honorary doctorate candidates.</li> <li>Investment Management Agreement discussion will continue into the new year.</li> </ul>			
	2.2	President's Report			
	1.5	<ul> <li>A. Trimbee reported on the following:</li> <li>Acknowledged M. Khan leaving MacEwan University.</li> <li>MacEwan University open house had 5000 people in attendance.</li> <li>The Mitchell Art Gallery celebrated their 5th anniversary.</li> <li>Dr. Kris Wells received the Queens Diamond Jubilee medal.</li> <li>MacEwan hosted the ELIXR launch event, a partnership between 11 post-secondary institutions, providing reality simulations for students.</li> <li>Introduction of Canada research chair, Dr. Leanne Heburg</li> <li>There is a want to do more federal government advocacy.</li> </ul>			
	2.3	General Faculties Council Report			
		<ul> <li>A. Trimbee reported on the following:</li> <li>GFC meetings are going well, and great discussions are being held.</li> </ul>			

	MINUTES: OPEN SESSION		
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# Re	<ul> <li>Met twice since the board last met.</li> <li>Substantial work is being done at the standing committees.</li> <li>GFC had a good discussion on budget with focus from Faculty on funding related to scholarly research.</li> <li>Data will be brought to the Board this spring regarding metrics on work-integrated learning once GFC has had more conversations on it.</li> <li>Government has wishes to have more opportunities for students to have work experience off campus.</li> <li>Working on developing and approving a tactical scholarship plan.</li> <li>Completing a Review of Bachelor of Science Program, from a quality assurance perspective.</li> </ul>		
2.4	Audit and Risk Committee Chair's Report		
	<ul> <li>J. Stelter reported on the following:</li> <li>The committee approved a minor tweak to the Legal Resources Policy, to allow for appropriate budgeting authorizing by General Counsel.</li> </ul>		
2.5	Governance and Human Resources Committee Chair's Report		
	<ul> <li>The Chair reported on the following:</li> <li>Reported on the Board development plan and what has been done in the past.</li> <li>Received positive feedback from the Board Retreat.</li> <li>If a member has a development opportunity for the Board, please send to the Board or committee chair.</li> </ul>		
2.6	Foundation Board of Directors' Report		
	<ul> <li>S. Haskins reported on the following:</li> <li>The Foundation received the Quarterly Alumni and Development Report and the Quarterly Foundation Financial Report for information.</li> </ul>		
2.7	Finance, Property and Investment Committee Chair's Report		
	<ul> <li>S. Haskins reported on the following:</li> <li>Given the current market, investments are down 11 percent.</li> <li>Endowment Earning Expendable amount was approved at 4 percent level, which is consistent with peers.</li> </ul>		
	2.7.1 Tuition and Fees for 2023/24 (MOTION)		
	MOTION # 02-12-08-2022/23: Moved by A. Guiney and seconded that the Board of Governors approve the tuition and fees for 2023/24 as presented.  Motion Carried.  M. Dykes and A Beka opposed motion.  R. Wells and N.Delling abstained from vote.		
	C. Monk introduced the item. Discussion occurred:  • Acknowledge SAMU's position against any increase.		



MINUTES: OPEN SESSION			
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		<ul> <li>Students have been heard and the institution did a total freeze of mandatory non-instructional fees.</li> <li>Seeking less in tuition fees would send a dangerous signal that we need to rely less on the government.</li> <li>The institution prides itself on affordability and will continue to have lowest tuition in the province.</li> <li>Continue to grow on international enrollment as the institution can't be seen to be far below peers this would signal red flags.</li> <li>SAMU has seen an increase in use of the SAMU Pantry between 2021-22. SAMU's food bank and breakfast club are maxed out.</li> <li>Need to continue productive conversations with university to meet student needs.</li> <li>Continue to learn and understand about the budget surpluses and vacancy issues.</li> <li>Need to sustain MacEwan for years in the future and to take the steps that future students would like MacEwan to be.</li> </ul>	
	2.8	Strategy and Stakeholder Relations Committee Chair's Report	
		A. Guiney reported on the following:	
		The committee received the Strategic Dashboard updated for information.	
3.0	Adj	Adjournment of Open Session	
	The Chair adjourned the meeting at 5:10 pm.		