

# **MacEwan University**

2021 Workforce Demographics Report



# 2021 Workforce Demographics Report

At MacEwan, we are working towards building a university that is reflective of our student body and of the diverse society around us. To understand how to become a more diverse and inclusive more inclusive community, we need data to help us understand who we are right now.

#### **MacEwan's EDI Statement of Commitment**

MacEwan University, located on Treaty Six Territory, is committed to creating and sustaining equitable and inclusive practices and policies which foster a welcoming, inclusive and diverse teaching, learning and working environment. MacEwan will use learnings and reflections gained from persons most impacted by non-inclusive practices to guide our actions. This commitment will require cultural shifts at all levels of the organization and will occur over time

This report provides demographic data about MacEwan's faculty and staff to help guide us as we create and implement strategies to build an environment where diversity and inclusivity in our leadership, faculty and staff is encouraged and supported.

## Contents

| Introduction                       | 2  |
|------------------------------------|----|
| Demographic Survey Data            | 5  |
| Survey Overview                    | 5  |
| Academic Overview                  | 6  |
| Intersectionality                  | 7  |
| Comparator Information and Sources | 8  |
| Workforce Data                     | 10 |
| Senior Administration              | 11 |
| Analysis by Equity-Deserving Group | 12 |
| Women                              | 14 |
| Visible Minority                   | 15 |
| Persons with a Disability          | 16 |
| MacEwan's Indigenous Population    | 17 |
| Sexual Minority                    | 18 |

September 7, 2022 Page 1 of 18



## 2021 Demographic Survey

MacEwan believes that the diversity of our students, staff and faculty serve as a strength of our institution and a benefit to society. The path to creating and sustaining equitable and inclusive practices and policies begins by learning: asking our faculty and students questions, listening to their stories and experiences, and using that information to inform our decisions.

Collecting demographic data from employees and students has become a best practice among post-secondary institutions. In the fall of 2021, the university's <a href="Equity">Equity</a>, <a href="Diversity">Diversity</a> and <a href="Inclusion">Inclusion</a> (EDI)

Accelerator <a href="Team">Team</a> collaborated with Human Resources to create the EDI Demographic Survey to collect important information on the diversity of MacEwan University employees. MacEwan's Institutional Analysis and Planning unit administered the survey between October 31 and November 9, 2021. Results from the survey will help to establish meaningful equity, diversity and inclusion goals and priorities for the university.

Out of 2,216 MacEwan employees, 1,106 participated in the survey, resulting in a response rate of 48 per cent, which is comparable to previous campus EDI surveys.

# Survey Highlights

Our results show that the representation of women on campus compared favourably in relation to the data on MacEwan's first-year student population and the community around us. We are, however, somewhat behind in visible minorities, persons with disabilities and our Indigenous populations. While we do not have comparative data on sexual and gender minorities, we are working to build this data, including for our LGBTQ2S+ student, faculty and staff populations.

The Canada Research Chair program focuses on four designated equity deserving groups: women and gender minorities, visible minorities, persons with a disability and Indigenous peoples. This analysis focuses on these groups as well as individuals identifying as a sexual minority.

#### Women

- Fifty-four per cent of senior leadership positions at our university are held by women and 60 per cent of our faculty are women.
- Our professoriate is composed of 48 per cent women. Sixty-five per cent of sessional instructors and 68 per cent of support staff are women. When we look at our other academic staff including librarians, counsellors, lab instructors and professional resource faculty without rank, we find 78 per cent are women.

#### **Gender Minorities**

- Gender refers to an individual's personal and social identity. Gender minorities include individuals who identify as a gender that is not man or woman, such as non-binary, two-spirit, or transgender
- Two per cent of MacEwan's population identified as a gender minority. Among the
  professoriate, six per cent of professors identify as such. When we look at administration,
  three per cent of MacEwan Staff Association members and two per cent of Out-of-Scope staff
  identify as a gender minority.

September 7, 2022 Page 2 of 18



#### **Visible Minorities**

- The Employment Equity Act defines visible minorities as persons, other than Aboriginal peoples, who are non-Caucasian in race or non-white in colour<sup>1</sup>.
- Our survey results also show that 17 per cent of MacEwan's senior leadership and 21 per cent of our professoriate identify as visible minorities. Twenty-four per cent of our sessional instructors and 10 per cent of our other academic staff are identifying as such. Twenty-three per cent of our support staff identify as a visible minority.

### **Persons with a Disability**

- This includes individuals who identified as having at least one long-term condition or difficulty.
  This is a broad category that may include but is not limited to: developmental disabilities;
  physical disabilities such as hearing or vision challenges, chronic illness; or psychological
  conditions such as anxiety or depression.
- Our survey shows that eight per cent of our senior leaders and 11 per cent of our professoriate identify as having a disability. Eleven per cent of our sessional instructors and 18 per cent of our academic staff identify as having a disability. As well, 11 per cent of our support staff identify as having a disability.

## **Indigenous People**

 A look at the data has also revealed that four per cent of the university's senior leaders and two per cent of our professoriate identify as Indigenous. Six per cent of our other academic staff have identified as Indigenous and, similarly, two per cent of both sessional and support staff identify as Indigenous.

## **Sexual Minority**

- Sexual minority includes persons who identify their sexual orientation as something other than heterosexual, such as homosexual, bisexual, asexual, queer or two-spirit.
- The survey asked our community if they identify as a sexual minority. Eight per cent of our senior leaders and nine per cent of our professoriate identify as a sexual minority. Fifteen per cent of our sessional instructors and 11 per cent of our other academic staff identify as a sexual minority, while 14 per cent of support staff do so.

# **Next Steps**

Fostering a welcoming, inclusive and diverse teaching, learning and working environment is an ongoing journey. MacEwan will continue to identify ways to use the information collected to support decision making in alignment with MacEwan's Strategic Vision and the university's place in O'daymin. We encourage and include diverse perspectives in respectful fashion, with the knowledge that a well-rounded undergraduate education can help propel people to new and greater heights.

September 7, 2022 Page 3 of 18

<sup>&</sup>lt;sup>1</sup> Taken from <a href="https://www23.statcan.gc.ca/imdb/p3Var.pl?Function=DEC&Id=45152">https://www23.statcan.gc.ca/imdb/p3Var.pl?Function=DEC&Id=45152</a>



#### **New! Self-service Disclosure in PeopleSoft**



Students and employees can now voluntarily disclose their demographic information using self-service in PeopleSoft. This will reduce the need to conduct these surveys in the future and enable more comprehensive analysis of data in real time. The information will remain completely confidential, with access only granted to those individuals working in Institutional Analysis and Planning who have access to pull aggregate reports on the data. Students and employees also have the option to update their preferred/chosen name and students can include their pronouns, which will appear on class lists and when students access student services.

September 7, 2022 Page 4 of 18



# **Demographic Overview**

The following sections provide an analysis of the 2021 Demographic Survey results to facilitate conversations and support decision-making. This analysis focuses on academic and leadership positions to examine diversity among faculty and decision-makers.

| Survey Results                               | Population (N) | Respondents (n) | Women<br>(%) | Gender<br>Minority<br>(%) | Visible<br>Minority<br>(%) | Person<br>w/Disability<br>(%) | Indigenous<br>(%) | Sexual<br>Minority<br>(%) |
|--|----------------|-----------------|--------------|---------------------------|----------------------------|-------------------------------|-------------------|---------------------------|
| MacEwan Overall                              | 2289           | 1106            | 64           | 2                         | 22                         | 12                            | 2                 | 13                        |
| Leadership                                   | 276            | 217             | 58           | 1                         | 18                         | 11                            | 2                 | 9                         |
| Executive and Senior Leadership <sup>1</sup> | 31             | 29              | 55           | 3                         | 28                         | 7                             | 3                 | 7                         |
| Chairs, Directors, Executive Directors       | 68             | 57              | 49           | 0                         | 14                         | 9                             | 2                 | 9                         |
| Supervisors/Managers                         | 177            | 131             | 62           | 0                         | 18                         | 12                            | 2                 | 10                        |
|  |                |                 |              |                           |                            |                               |                   |                           |
| Faculty                                      | 907            | 501             | 59           | 1                         | 20                         | 12                            | 3                 | 11                        |
| Professoriate                                | 384            | 249             | 49           | 1                         | 21                         | 10                            | 2                 | 9                         |
| Professor                                    | 24             | 17              | 47           | 6                         | 35                         | 6                             | 6                 | 6                         |
| Associate Professor                          | 157            | 113             | 38           | 1                         | 17                         | 11                            | 0                 | 10                        |
| Assistant Professor                          | 167            | 119             | 59           | 0                         | 23                         | 11                            | 3                 | 8                         |
| Sessional Instructor                         | 415            | 163             | 65           | 2                         | 23                         | 10                            | 2                 | 15                        |
| Other Faculty <sup>2</sup>                   | 144            | 89              | 79           | 2                         | 10                         | 18                            | 6                 | 10                        |
|  |                |                 |              |                           |                            |                               |                   |                           |
| Administration                               | 1382           | 605             | 67           | 3                         | 23                         | 11                            | 2                 | 14                        |
| Staff  | 1004           | 439             | 67           | 3                         | 24                         | 12                            | 2                 | 13                        |
| Out-of-Scope                                 | 378            | 166             | 69           | 2                         | 21                         | 9                             | 3                 | 18                        |

September 7, 2022 Page 5 of 18

<sup>&</sup>lt;sup>1</sup> Includes the president, vice-presidents, associate vice-presidents, deans and associate deans.

<sup>&</sup>lt;sup>2</sup> Other faculty includes instructors, librarians, nurse educators, lab instructors/supervisors, instructional assistants, counsellors, etc.



## **Academic Overview**

The table below includes information from each of MacEwan's faculties and schools: the Faculties of Arts and Science, Fine Arts and Communications, Health and Community Studies and Nursing, and the Schools of Business and Continuing Education.

| Survey Results                         | Population<br>(N) | Respondents (n) | Women<br>(%) | Gender<br>Minority<br>(%) | Visible<br>Minority<br>(%) | Person<br>w/Disability<br>(%) | Indigenous<br>(%) | Sexual<br>Minority<br>(%) |
|--|-------------------|-----------------|--------------|---------------------------|----------------------------|-------------------------------|-------------------|---------------------------|
| MacEwan Overall                        | 2289              | 1106            | 64           | 2                         | 22                         | 12                            | 2                 | 13                        |
| Faculty/Schools                        | 1340              | 604             | 62           | 1                         | 22                         | 11                            | 2                 | 11                        |
| Leadership Role                        | 144               | 112             | 49           | 0                         | 20                         | 12                            | 3                 | 6                         |
| Executive and Senior Leadership        | 13                | 12              | -            | -                         | -                          | -                             | -                 | -                         |
| Chairs, Directors, Executive Directors | 35                | 30              | 37           | 0                         | 25                         | 7                             | 0                 | 13                        |
| Supervisors/Managers                   | 96                | 70              | 53           | 0                         | 23                         | 17                            | 0                 | 4                         |
| Faculty Appointment                    | 865               | 467             | 58           | 1                         | 21                         | 11                            | 2                 | 10                        |
| Professoriate                          | 114               | 243             | 48           | 0                         | 21                         | 10                            | 2                 | 9                         |
| Professor                              | 20                | 13              | -            | -                         | -                          | -                             | ı                 | -                         |
| Associate Professor                    | 155               | 111             | 38           | 1                         | 17                         | 11                            | 0                 | 10                        |
| Assistant Professor                    | 167               | 119             | 59           | 0                         | 23                         | 11                            | 3                 | 8                         |
| Sessional Instructor                   | 415               | 163             | 65           | 2                         | 23                         | 10                            | 2                 | 15                        |
| Other Faculty <sup>1</sup>             | 108               | 61              | 77           | 2                         | 13                         | 13                            | 7                 | 5                         |
| Administration                         | 475               | 137             | 77           | 2                         | 24                         | 14                            | 1                 | 15                        |
| Staff                                  | 330               | 100             | 78           | 1                         | 27                         | 16                            | 0                 | 14                        |
| Out-of-Scope                           | 145               | 37              | 73           | 2                         | 16                         | 8                             | 3                 | 16                        |

September 7, 2022 Page 6 of 18

<sup>&</sup>lt;sup>1</sup> Other faculty includes instructors, librarians, nurse educators, lab instructors/supervisors, instructional assistants, counsellors, etc.)



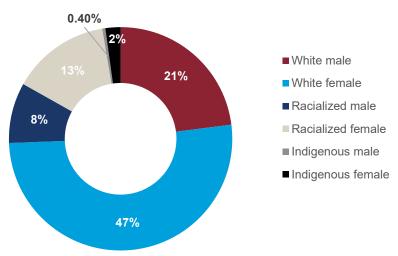
## **Overview by Faculty**

| Survey Results               | Population (N) | Respondents (n) | Women<br>(%) | Gender<br>Minority<br>(%) | Visible<br>Minority<br>(%) | Person<br>w/Disability<br>(%) | Indigenous<br>(%) | Sexual<br>Minority<br>(%) |
|------------------------------|----------------|-----------------|--------------|---------------------------|----------------------------|-------------------------------|-------------------|---------------------------|
| MacEwan Overall              | 2289           | 1106            | 64           | 2                         | 22                         | 12                            | 2                 | 13                        |
| All Faculty Members          | 907            | 501             | 59           | 1                         | 20                         | 12                            | 3                 | 11                        |
| Arts and Science             | 310            | 171             | 47           | 1                         | 21                         | 11                            | 1                 | 6                         |
| Business                     | 96             | 63              | 40           | 2                         | 38                         | 3                             | 2                 | 3                         |
| Continuing Education         | 37             | 28              | 68           | 0                         | 11                         | 18                            | 7                 | 11                        |
| Fine Arts and Communications | 136            | 67              | 45           | 3                         | 16                         | 21                            | 3                 | 25                        |
| Health and Community Studies | 140            | 70              | 73           | 0                         | 14                         | 11                            | 3                 | 17                        |
| Nursing                      | 146            | 68              | 94           | 0                         | 21                         | 3                             | 4                 | 4                         |

# Intersectionality

Intersectionality, or the different ways a person's identity combine to create potential equity considerations, is another important lens to help examine our data. As a recent EDI Report (2019) from Universities Canada outlines, "while part of one's identity may provide social advantages, another part may create challenges in terms of equity, diversity and inclusion (EDI)¹. Intersectional analysis is important for examining how the interplay between aspects of a person's identity shapes their experiences". An intersectional analysis of our data shows that our survey shows that 28 per cent of MacEwan employees identify with two or more equity deserving groups.

# Intersectionality



September 7, 2022 Page 7 of 18

<sup>&</sup>lt;sup>1</sup> Taken from <a href="https://www.univcan.ca/wp-content/uploads/2019/11/Equity-diversity-and-inclusion-at-Canadian-universities-report-on-the-2019-national-survey-Nov-2019-1.pdf">https://www.univcan.ca/wp-content/uploads/2019/11/Equity-diversity-and-inclusion-at-Canadian-universities-report-on-the-2019-national-survey-Nov-2019-1.pdf</a>; page 13



## **Comparator Information and Sources**

To support our work building an employee complement that is reflective of our student body and the community around us, it is important to review comparator information. When reviewing comparative data, there are sometimes differences in the categorization of information from one organization to the next, such as which positions are included under "Senior Leader." These differences are highlighted below to support nuanced understanding of the information. While we do not have comparative data on sexual or gender minorities, we are working to build this data for our student, faculty and staff populations.

|  | Women<br>(%) | Gender<br>Minority<br>(%) | Visible<br>Minority<br>(%) | Person<br>w/Disability<br>(%) | Indigenous<br>(%) | Sexual<br>Minority<br>(%) |
|--|--------------|---------------------------|----------------------------|-------------------------------|-------------------|---------------------------|
| MacEwan Overall                              | 64           | 2                         | 22                         | 12                            | 2                 | 13                        |
| Leadership                                   | 58           | 1                         | 18                         | 11                            | 2                 | 9                         |
| Faculty                                      | 59           | 1                         | 20                         | 12                            | 3                 | 11                        |
| Administration                               | 67           | 3                         | 23                         | 11                            | 2                 | 14                        |
| Comparators                                  |              |                           |                            |                               |                   |                           |
| First-year Students (CUSC)                   |              |                           |                            |                               |                   |                           |
| MacEwan                                      | 69           | n/a                       | 38                         | 24                            | 5                 | n/a                       |
| Primarily Undergraduate Institutions         | 72           | n/a                       | 29                         | 29                            | 6                 | n/a                       |
| Canada-Wide                                  | 65           | n/a                       | 44                         | 24                            | 4                 | n/a                       |
| University's Canada Survey of Senior Leaders | 49           | n/a                       | 8                          | 5                             | 3                 | 8                         |
| Canada Research Chair Target                 | 51           | n/a                       | 22                         | 8                             | 5                 | n/a                       |
| Edmonton                                     |              |                           |                            |                               |                   |                           |
| General population                           | 50           | n/a                       | 36                         | 23                            | 5                 | n/a                       |
| Ages 15 to 24 years                          | 49           | n/a                       | 31                         | 14                            | 8                 | n/a                       |

**First-Year Students**: data sourced from the 2019 Canadian University Survey Consortium (CUSC) *First-Year Student Survey* of 46 universities.

**University's Canada Survey of Senior Leaders**: data sourced from the 2019 Universities Canada *Equity, diversity and inclusion at Canadian universities: Report on the 2019 survey*. In this report, Senior Leader includes positions from deans to board members.

(<u>https://www.univcan.ca/wp-content/uploads/2019/11/Equity-diversity-and-inclusion-at-Canadian-universities-report-on-the-2019-national-survey-Nov-2019-1.pdf</u>)

September 7, 2022 Page 8 of 18



**Canada Research Chair Target**: includes incremental equity targets used by the Canada Research Chair program for each of the four designated groups.

(https://www.chairs-chaires.gc.ca/program-programme/equity-equite/targets-cibles-eng.aspx#).

#### **Edmonton - General Population**

- *Gender*: Statistics Canada Resident population statistics as of July 2021. (<a href="https://www.statista.com/statistics/446726/canada-resident-population-by-metropolitan-area-and-gender/">https://www.statista.com/statistics/446726/canada-resident-population-by-metropolitan-area-and-gender/</a>)
- *Visible Minority*: Government of Alberta Regional Dashboard Total population of Edmonton. (<a href="https://regionaldashboard.alberta.ca/region/edmonton/per cent-visible-minority/#/">https://regionaldashboard.alberta.ca/region/edmonton/per cent-visible-minority/#/</a>)
- Person with a Disability: Statistics Canada, Canadian Survey on Disability, 2017. (<a href="https://www150.statcan.gc.ca/t1/tbl1/en/tv.action?pid=1310075001">https://www150.statcan.gc.ca/t1/tbl1/en/tv.action?pid=1310075001</a>)
- *Indigenous*: Government of Alberta Regional Dashboard Total population of Edmonton. (https://regionaldashboard.alberta.ca/region/edmonton/per cent-aboriginal-population/#/).

#### Edmonton - Ages 15 to 24 years:

- Gender, Visible Minority and Indigenous: Statistics Canada, 2016 Census
- Person with a Disability Statistics Canada, Canadian Survey on Disability, 2017.

September 7, 2022 Page 9 of 18



## **Workforce Data**

Some demographic data is available in MacEwan's Human Resources Information System, PeopleSoft. This includes basic biographical information that is provided by employees at the time of hire. Knowing employee demographics helps inform programs and initiatives including workforce and succession planning. A summary of the available data is included below.

In May 2022, MacEwan launched a self-disclosure portal that is available to MacEwan employees and students. As this information is populated, more robust analysis can be conducted without the need for demographic surveys. Housing this information in PeopleSoft also enables MacEwan to effectively report on changes in metrics over time. All information is kept strictly confidential; this data will be available only to the individuals within Institutional Analysis and Planning who have a direct role in reporting on the data.

| PeopleSoft                             | Population (N) | Female<br>(%) | Male<br>(%) | Sex – X<br>Another<br>(%) | Average<br>Age | Median<br>Age | Average<br>Years of<br>Service | Median<br>Years of<br>Service |
|--|----------------|---------------|-------------|---------------------------|----------------|---------------|--------------------------------|-------------------------------|
| MacEwan Overall                        | 2264           | 62            | 37          | 0.6                       | 42             | 42            | 10 <sup>1</sup>                | 8                             |
| Leadership                             | 273            | 56            | 43          | 0.4                       | 49             | 50            | 12                             | 11                            |
| Executive and Senior Leadership        | 31             | 61            | 38          | -                         | 55             | 56            | 12                             | 8                             |
| Chairs, Directors, Executive Directors | 66             | 50            | 50          | -                         | 50             | 50            | 11                             | 10                            |
| Supervisors/Managers                   | 176            | 58            | 41          | 0.6                       | 48             | 47            | 12                             | 11                            |
| Faculty                                | 956            | 61            | 38          | 0.6                       | 48             | 48            | 11                             | 9                             |
| Professoriate                          | 346            | 50            | 50          | 0.3                       | 50             | 50            | 12                             | 11                            |
| Professor                              | 23             | 43            | 57          | -                         | 54             | 55            | 15                             | 15                            |
| Associate Professor                    | 156            | 41            | 59          | -                         | 52             | 52            | 15                             | 14                            |
| Assistant Professor                    | 167            | 59            | 40          | 0.6                       | 48             | 47            | 8                              | 4                             |
| Sessional Instructor                   | 415            | 62            | 37          | 1                         | 48             | 48            | -                              | -                             |
| Other Faculty <sup>2</sup>             | 133            | 88            | 12          | -                         | 44             | 44            | 9                              | 6                             |
| Administration                         | 1308           | 63            | 36          | 0.5                       | 38             | 36            | 9                              | 7                             |
| Staff                                  | 992            | 62            | 38          | 0.5                       | 38             | 36            | 10                             | 8                             |
| Out-of-Scope                           | 316            | 68            | 32          | 0.6                       | 37             | 35            | 9                              | 7                             |

<sup>&</sup>lt;sup>1</sup> Sessional instructors excluded from years of service calculation

September 7, 2022 Page 10 of 18

<sup>&</sup>lt;sup>2</sup> Other faculty includes instructors, librarians, nurse educators, lab instructors/supervisors, instructional assistants, counsellors, etc.

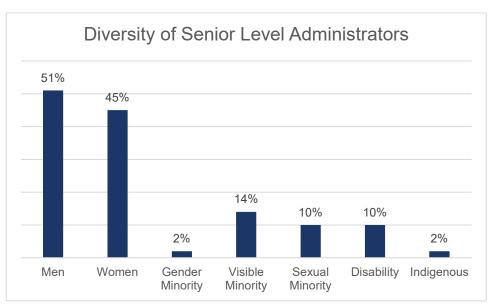


# Senior Administration Analysis

Results of the 2021 EDI survey were analyzed according to positions at the senior administration level to see if diversity was reflected in various areas. Diversity is defined by individuals belonging to designated equity deserving groups (women, visible minority peoples, people who identify as a sexual or gender minority, people with disabilities and Indigenous Peoples). Senior-level administration includes "academic senior administrators" (n=42) and "senior administrators" (n=7).

Approximately 63% (n=31/49) of senior level administrators identified as belonging to at least one of the designated equity deserving groups. When analyzed only according to *academic senior administrator* identity, 62% (n=26/42) identified as belonging to at least one of the designated equity deserving groups.

## A Snapshot of Senior Level Administrators<sup>3</sup>



September 7, 2022 Page 11 of 18

<sup>&</sup>lt;sup>1</sup> Includes associate deans, deans, department chairs, president, provost and certain AVPs.

<sup>&</sup>lt;sup>2</sup> Includes certain AVPs and VPs.

<sup>&</sup>lt;sup>3</sup> Includes academic senior administrators and senior administrators; when analyzed only according to academic senior administrators, the percentages are: women: 45%, visible minority: 12%, sexual minority: 12%, disability: 10%, Indigenous: 2%.



# Analysis of Equity Deserving Groups

As a university, we have a responsibility to make sure inclusive excellence is embedded into our practices. While we know we have work to do, we have already taken intentional steps to incrementally build towards a more inclusive community. In fall of 2021, we introduced a pilot program where two term assistant professors were cross-appointed with our kihêw waciston Indigenous Centre.

These cross-appointments are designed to build capacity in kihêw waciston, contribute to the development and delivery of programs to our students, and embed Indigenous ways of knowing in our program content. An initial examination of the pilot has shown great success and has led to the university's first tenure-track cross appointment, assistant professor Shelby LaFramboise, who will divide her time between helping kihêw waciston with its work and programming and teaching, developing curriculum and sharing her Indigenous perspective within the Faculty of Fine Arts and Communications. To grow our complement of Indigenous faculty, as many as five additional cross appointment hires with kihêw waciston are now planned for each academic year.

We are also working on other actions to advance inclusive excellence. The Faculty of Nursing Council is the most recent area to recommend equity admissions, earmarking up to 10 per cent of seats for qualified Indigenous applicants. We expect General Faculties Council to consider this in the near future.

In 2018, MacEwan established the Centre for Sexual and Gender Diversity and has taken additional steps to support sexual and gender inclusivity on campus including building new multi-stall, all-gender washrooms.

We are working to align our equity goals with our hiring practices by improving the language in our recruitment advertising to outline our commitment to recruit qualified equity deserving candidates. We want to encourage academic units to write advertisements that reflect more fully how an applicant's background, lived experience and training are relevant to any opportunity.

The following sections provide additional information about MacEwan's workforce as a whole, analyzed by the following equity deserving groups: women, gender minorities, visible minorities, persons with a disability, Indigenous peoples and sexual minorities.

By analyzing the data for different equity deserving groups in more detail, we can better understand gaps in representation and inclusivity and make informed, optimal decisions to advance our goal of inclusive excellence. Each group is analyzed through five lenses:

Representation Across Faculties, Schools and Administrative Departments
 This analysis supports recruitment considerations when used in conjunction with applicant data. It may also be useful to consider relevant market data as certain groups may be under or overrepresented in a given profession or field.

#### • Representation within Leadership

This can demonstrate opportunities for progression and promotion within equity deserving groups by comparing the percentage of leaders within the group to MacEwan's overall percentage of leaders.

September 7, 2022 Page 12 of 18



#### Age Range

Analysis by age range reflects another aspect of intersectionality and can help illuminate potential trends or insights into representation, recruitment or retention.

## • Employment Type

Individuals may be hired into continuing roles or various forms of temporary positions, e.g., casual, sessional, limited term, etc. Analysis on this basis can highlight potential issues of employment security and progression, for example, one or more groups proportionally overrepresented in temporary positions and underrepresented in continuing roles.

#### Employment Group

This analysis supports EDI work with MSA, FA and out-of-scope employees by helping to identify or potential issues that might be addressed through policy change, process revision or the collective bargaining process.

September 7, 2022 Page 13 of 18



#### Women

Representation across employee groups generally aligns with MacEwan's overall population: 41% (n=286/705) are faculty members, 42% (n=293/705) are staff, and 18% (n=126/705) are out of scope employees.

Only 18% (n=125/705) of women are in leadership positions compared to 20% (n=217/1,106) of MacEwan's overall population.

| Academic Unit or Administrative Department   | Respondents | Women<br>(%) |
|--|-------------|--------------|
| •  | (n)         |              |
| Faculty of Arts and Science  | 199         | 51           |
| Faculty of Fine Arts and Communications  | 90          | 53           |
| Faculty of Health and Community Studies  | 89          | 76           |
| Faculty of Nursing   | 77          | 95           |
| Library  | 56          | 70           |
| Planning and Analysis and Registrar  | 38          | 66           |
| Research   | 51          | 75           |
| School of Business   | 94          | 46           |
| School of Continuing Education   | 55          | 75           |
| Student Affairs  | 53          | 79           |
| Finance and Administration   | 260         | 58           |
| University Relations   | 29          | 83           |
| Academic Affairs Administration, President's Office, Governance, Legal, and Internal Audit | 15          | 67           |

| Employment Type    | Respondents (n) | Women<br>(%) |
|--------------------|-----------------|--------------|
| Casual             | 125             | 76           |
| Continuing         | 471             | 65           |
| Limited Term       | 30              | 93           |
| Non-Recurring Term | 13              | 69           |
| Recurring Term     | 6               | 50           |
| Replacement Term   | 6               | 83           |
| Sessional          | 144             | 65           |
| Sessional Extended | 20              | 70           |
| Tenure-Track       | 90              | 67           |
| Tenured            | 200             | 46           |

| Employment<br>Status | Respondents (n) | Women<br>(%) |
|----------------------|-----------------|--------------|
| Full Time            | 789             | 60           |
| Part Time            | 317             | 72           |

| Age<br>Range | Respondents (n) | Women<br>(%) |
|--------------|-----------------|--------------|
| 15-39        | 391             | 66           |
| 40-54        | 437             | 64           |
| 55-74        | 278             | 58           |

September 7, 2022 Page 14 of 18



## **Members of a Visible Minority**

Employees who identify themselves as a member of a visible minority comprise 22% (n=239/1,106) of MacEwan's population.

Representation across employee groups generally aligns with MacEwan's overall population: 40% (n=286/705) are faculty members, 42% (n=293/705) are staff, and 18% (n=126/705) are out of scope employees.

Only 16% (n=39/239) of individuals who identify as a member of a visible minority are in leadership positions compared to 20% (n=217/1,106) of MacEwan's overall population.

| Academic Unit or Administrative Department   | Respondents (n) | Visible<br>Minority<br>(%) |
|--|-----------------|----------------------------|
| Faculty of Arts and Science  | 199             | 21                         |
| Faculty of Fine Arts and Communications  | 90              | 18                         |
| Faculty of Health and Community Studies  | 89              | 18                         |
| Faculty of Nursing   | 77              | 18                         |
| Library  | 56              | 21                         |
| Planning and Analysis and Registrar  | 38              | 8                          |
| Research   | 51              | 29                         |
| School of Business   | 94              | 30                         |
| School of Continuing Education   | 55              | 27                         |
| Student Affairs  | 53              | 19                         |
| Finance and Administration   | 260             | 24                         |
| University Relations   | 29              | 10                         |
| Academic Affairs Administration, President's Office, Governance, Legal, and Internal Audit | 15              | 20                         |

| Employment Type    | Respondents (n) | Visible<br>Minority (%) |
|--------------------|-----------------|-------------------------|
| Casual             | 125             | 27                      |
| Continuing         | 471             | 22                      |
| Limited Term       | 30              | 17                      |
| Non-Recurring Term | 13              | 31                      |
| Recurring Term     | 6               | 17                      |
| Replacement Term   | 6               | 33                      |
| Sessional          | 144             | 24                      |
| Sessional Extended | 20              | 25                      |
| Tenure-Track       | 90              | 24                      |
| Tenured            | 200             | 15                      |

| Employment<br>Status | Respondents (n) | Visible<br>Minority<br>(%) |
|----------------------|-----------------|----------------------------|
| Full Time            | 789             | 21                         |
| Part Time            | 317             | 24                         |

| Age<br>Range | Respondents (n) | Visible<br>Minority<br>(%) |
|--------------|-----------------|----------------------------|
| 15-39        | 391             | 24                         |
| 40-54        | 437             | 24                         |
| 55-74        | 278             | 15                         |

September 7, 2022 Page 15 of 18



## Persons with a Disability

Twelve per cent (n=128/1,106) of MacEwan's population identifies as having a disability and these employees are almost equally split between faculty (n=45%) and staff (n=42%) with 13% out of scope employees.

Eighteen per cent (n=23/128) of employees who identified as having a disability are in leadership positions compared to 20% (n=217/1,106) of MacEwan's overall population.

| Academic Unit or Administrative Department   | Respondents (n) | Person with<br>Disability<br>(%) |
|--|-----------------|----------------------------------|
| Faculty of Arts and Science  | 199             | 11                               |
| Faculty of Fine Arts and Communications  | 90              | 20                               |
| Faculty of Health and Community Studies  | 89              | 12                               |
| Faculty of Nursing   | 77              | 3                                |
| Library  | 56              | 13                               |
| Planning and Analysis and Registrar  | 38              | 13                               |
| Research   | 51              | 2                                |
| School of Business   | 94              | 11                               |
| School of Continuing Education   | 55              | 13                               |
| Student Affairs  | 53              | 19                               |
| Finance and Administration   | 260             | 11                               |
| University Relations   | 29              | 17                               |
| Academic Affairs Administration, President's Office, Governance, Legal, and Internal Audit | 15              | 20                               |

| Employment Type    | Respondents (n) | Person with<br>Disability<br>(%) |
|--------------------|-----------------|----------------------------------|
| Casual             | 125             | 14                               |
| Continuing         | 471             | 10                               |
| Limited Term       | 30              | 3                                |
| Non-Recurring Term | 13              | 31                               |
| Recurring Term     | 6               | 17                               |
| Replacement Term   | 6               | 17                               |
| Sessional          | 144             | 10                               |
| Sessional Extended | 20              | 15                               |
| Tenure-Track       | 90              | 13                               |
| Tenured            | 200             | 14                               |

| Employment<br>Status | Respondents (n) | Person with<br>Disability<br>(%) |
|----------------------|-----------------|----------------------------------|
| Full Time            | 789             | 12                               |
| Part Time            | 317             | 11                               |

| Age<br>Range | Respondents (n) | Person with<br>Disability<br>(%) |
|--------------|-----------------|----------------------------------|
| 15-39        | 391             | 13                               |
| 40-54        | 437             | 10                               |
| 55-74        | 278             | 12                               |

September 7, 2022 Page 16 of 18



## **MacEwan's Indigenous Population**

Employees who identify themselves as Indigenous (n=27/1106, 2%) are most frequently employed as faculty members (44%) and one-third are staff. Seventy per cent of employees who identify as Indigenous are employed full time and 37% are in continuing positions.

Of the employees identifying as Indigenous who are faculty members, 50% are sessional, 17% are tenured and 33% are tenure track. Twenty-two per cent of Indigenous employees are employed in out-of-scope positions. The percentage of Indigenous employees in leadership position is somewhat lower than MacEwan's overall population at 15% (n=4/27) compared to 20% (n=217/1,106) university wide.

| Academic Unit or Administrative Department   | Respondents (n) | Indigenous (%) |
|--|-----------------|----------------|
| Faculty of Arts and Science  | 199             | <1             |
| Faculty of Fine Arts and Communications  | 90              | 3              |
| Faculty of Health and Community Studies  | 89              | 2              |
| Faculty of Nursing   | 77              | 4              |
| Library  | 56              | 0              |
| Planning and Analysis and Registrar  | 38              | 0              |
| Research   | 51              | 4              |
| School of Business   | 94              | 1              |
| School of Continuing Education   | 55              | 4              |
| Student Affairs  | 53              | 8              |
| Finance and Administration   | 260             | 3              |
| University Relations   | 29              | 0              |
| Academic Affairs Administration, President's Office, Governance, Legal, and Internal Audit | 15              | 7              |

| Employment Type       | Respondents (n) | Indigenous<br>(%) |
|-----------------------|-----------------|-------------------|
| Casual                | 125             | 4                 |
| Continuing            | 471             | 2                 |
| Limited Term          | 30              | 10                |
| Non-Recurring<br>Term | 13              | 0                 |
| Recurring Term        | 6               | 0                 |
| Replacement Term      | 6               | 0                 |
| Sessional             | 144             | 2                 |
| Sessional Extended    | 20              | 0                 |
| Tenure-Track          | 90              | 4                 |
| Tenured               | 200             | 1                 |

| Employment<br>Status | Respondents (n) | Indigenous<br>(%) |
|----------------------|-----------------|-------------------|
| Full Time            | 789             | 2                 |
| Part Time            | 317             | 3                 |

| Age<br>Range | Respondents (n) | Indigenous<br>(%) |
|--------------|-----------------|-------------------|
| 15-39        | 391             | 3                 |
| 40-54        | 437             | 2                 |
| 55-74        | 278             | 2                 |

September 7, 2022 Page 17 of 18



## **Sexual Minority**

Employees who identify themselves as a sexual minority (n=142/1,106, 13%) are almost equally split between faculty (38%) and staff (41%). Fifty-nine per cent work full time and 35% are in continuing positions.

Only 14% (n=20/217) of employees identifying as a sexual minority are in leadership positions compared to 20% (n=217/1,106) of MacEwan's overall population.

| Academic Unit or Administrative Department   | Respondents (n) | Sexual<br>Minority<br>(%) |
|--|-----------------|---------------------------|
| Faculty of Arts and Science  | 199             | 9                         |
| Faculty of Fine Arts and Communications  | 90              | 23                        |
| Faculty of Health and Community Studies  | 89              | 16                        |
| Faculty of Nursing   | 77              | 5                         |
| Library  | 56              | 16                        |
| Planning and Analysis and Registrar  | 38              | 13                        |
| Research   | 51              | 20                        |
| School of Business   | 94              | 9                         |
| School of Continuing Education   | 55              | 7                         |
| Student Affairs  | 53              | 19                        |
| Finance and Administration   | 260             | 12                        |
| University Relations   | 29              | 14                        |
| Academic Affairs Administration, President's Office, Governance, Legal, and Internal Audit | 15              | 33                        |

| Employment Type    | Respondents (n) | Sexual<br>Minority<br>(%) |
|--------------------|-----------------|---------------------------|
| Casual             | 125             | 27                        |
| Continuing         | 471             | 10                        |
| Limited Term       | 30              | 3                         |
| Non-Recurring Term | 13              | 23                        |
| Recurring Term     | 6               | 17                        |
| Replacement Term   | 6               | 17                        |
| Sessional          | 144             | 16                        |
| Sessional Extended | 20              | 5                         |
| Tenure-Track       | 90              | 13                        |
| Tenured            | 200             | 9                         |

| Employment<br>Status | Respondents (n) | Sexual<br>Minority<br>(%) |
|----------------------|-----------------|---------------------------|
| Full Time            | 789             | 11                        |
| Part Time            | 317             | 19                        |

| Age<br>Range | Respondents (n) | Sexual<br>Minority<br>(%) |
|--------------|-----------------|---------------------------|
| 15-39        | 391             | 20                        |
| 40-54        | 437             | 9                         |
| 55-74        | 278             | 8                         |

September 7, 2022 Page 18 of 18